

# **OUR PROFILE**

CreditAccess Asia N.V. (the `Company' or CAA) and its subsidiaries (jointly referred to as the `Group') provides high quality and simple financial services to the unbanked micro and small businesses in India and South-East Asia.

**MARKET OPPORTUNITY AND BUSINESS MODEL** There are over 150 million unbanked micro and small businesses which are credit worthy and demand working capital and other financial services.

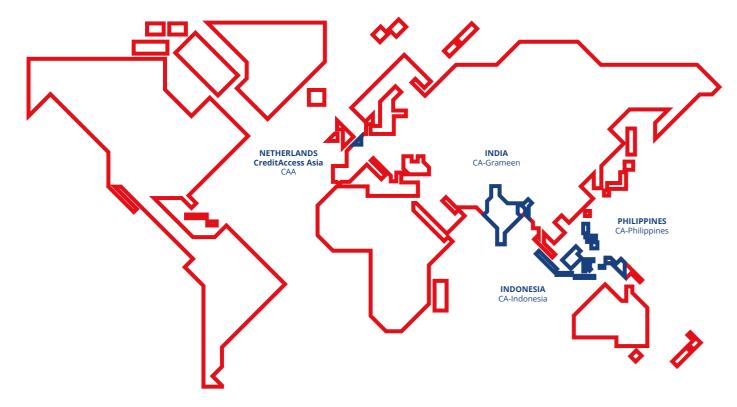
CreditAccess Asia responds to this strategic opportunity by providing professional and customised financial services, at low risk and with high levels of transparency and efficiency.

**SUSTAINABILITY** Our unique selling proposition has been successful at growing and sustaining our business.

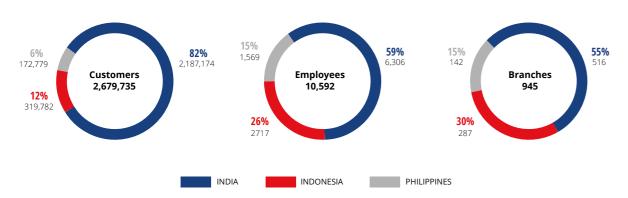
- Strong relationship with our customers ■
- Relevant credit and other financial services products ■
- Well known and established local retail brands ■



# FACTS + FIGURES



### **GEOGRAPHICAL DISTRIBUTION**



### **HISTORICAL TRENDS**

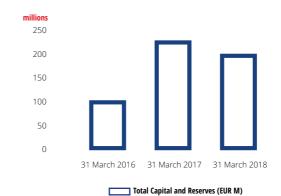
#### TOTAL NET LOAN PORTFOLIO



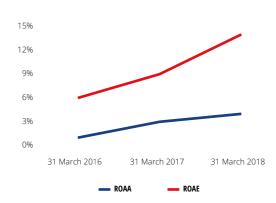
#### PROFIT AFTER TAX



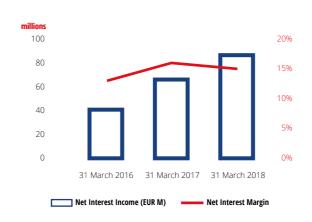
#### TOTAL CAPITAL AND RESERVES



RETURN ON AVERAGE ASSETS & AVERAGE EQUITY



#### NET INTEREST INCOME



#### **DEBT TO EQUITY**





### **LETTER FROM THE CEO**

CreditAccess is approaching 10 years in business and the accomplishment of the first "life-cycle" of the initiative: not only in term of size (from 0 to 10,000 employees and 2.6 million clients) but furthermore in terms of maturity and public recognition. Today it is an emerging multinational financial group, well respected within the global microfinance and MSE lending industry, gaining visibility and appreciation in capital markets too.

**CreditAccess has demonstrated a consistent growth and profitability trajectory in past years,** while sailing through extraordinary external shocks like the demonetization in India or the civil unrest in southwest Philippines. The proven resilience of the core business combined with the unique ability to leverage a still untapped "financial inclusion" market opportunity, has paved the way to gaining positive recognition in the public capital markets.

During the financial year 2018, the Group CreditAccess launched a second IPO. After the successful listing of Equitas Holdings in May 2016, CreditAccess launched the public listing of its flagship subsidiary CreditAccess Grameen in India. The objective of such a strategic move, beyond the opportunity to raise fresh capital to support the growth of our business in India, is to gain exposure and start discovering the value of our venture to the public equity capital markets. The IPO was successfully completed in August 2018, for a size of 141 mln EUR which was welcomed by the capital market with an oversubscription of 2.2 times from investors all over the world (23 anchor investors from the US, Asia and the UK and overall around 150,000 investors). The market capitalization of CreditAccess Grameen at listing was 766 mln EUR and CreditAccess maintains post listing a controlling stake of 80.3%.

In the mean-time the businesses in Indonesia and Philippines have been growing and becoming more sustainable and we expect to reach full profitability within the next 24 months.

In Vietnam we have been successfully piloting an innovative credit model, however we did not manage to get a definitive license from the Ministry of Finance to scale-up operations. For this reason we are currently scaling down operations and we will continue exploring alternative legal and business models, to create an enabling environment for the development of a sustainable business in Vietnam.

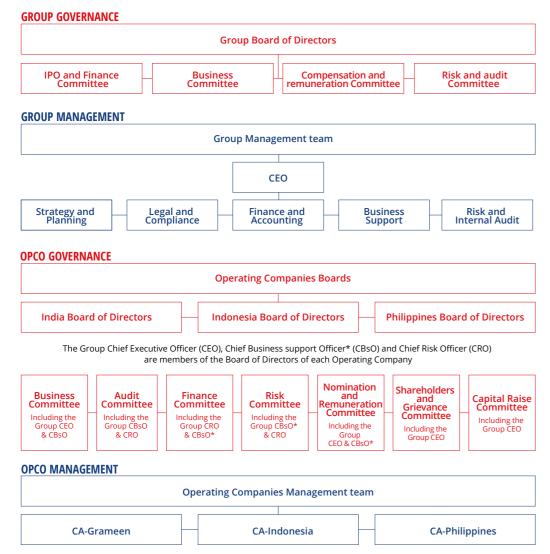
#### **FUTURE DEVELOPMENTS**

CreditAccess came out of the demonetization stronger and well recognized as a top performer in India on account of sound operations and processes and of the unparalleled resilience of its clients. The subsidiaries are well capitalized and geared up for leveraging the still untapped unbanked market opportunity. We expect that financial year 2019 will be very satisfactory, with high growth in all markets where we are established and a strong come back on performance India, while Indonesia's positive profitability is gaining steam and the Philippines should reach breakeven. Expansion means not only increasing the portfolio book size but it signifies also opening new, branches, new districts, new states which add up in terms of geographical diversification. Furthermore, we hope that the new verticals introduced for the individual lending products will deliver good results in terms of expansion, portfolio quality and customer retention and will soon become a relevant part of the core business of CreditAccess Group.

#### PAOLO BRICHETTI

Chief Executive Officer of CreditAccess Asia

# **GOVERNANCE STRUCTURE**



Note: Not all committees are present in our smaller OpCos. These are gradually being introduced.

### **RISK MITIGATION STRATEGY** CAA's key risks are Regulatory and political risk Operational risk Funding and credit risk Competition risk

### **OUR BOARD AND OPERATING CEOS**



Paolo Brichetti Founder and Chief Executive Officer Paolo is Chief Executive Officer and Founder of CreditAccess. He has more than 20 years of experience in innovative business and financial incentives. Prior to setting up CAA, he served as Managing Director of CTM Altromercato, Advisor of Council of Europe, President of Microcredit Scrl, MicrocreditCoop, and the European Fair Trade Association.

Koen J. M. Slobbe Koen is the Managing Partner at Fipaco Corporate Consultancy where he specializes in international taxation. Prior to his role at Fipaco Corporate Consultancy, Koen was the Tax Director at GE Working Capital Solutions.

Els Boerhof Non-executive Director
Els Boerhof is an investment profes-

sional with 20+ years of experience in development finance and cross border investments. She is currently the Co-owner of, and Partner at Goodwell Investments. Before FMO, Els worked for MeesPierson (ABN AMRO Private Bank) in Amsterdam, Rotterdam and Johannesburg in International Trade & Commodity Finance.



mercial and retail banking experience in the US and in the emerging markets of Asia, Latin America and Eastern Europe. He has held senior executive positions at Chase Manhattan Bank (EVP), AIG Consumer Finance Group (Chairman/CEO) and has served on boards of banks and

Joel Epstein is a financial services profes-

sional with more than 40 years of com-



Francesco Moccagatta Francesco is partner and managing director of Alantra Italy. He has extensive experience in corporate governance as Managing Director of several financial institutions such as Banca IMI (Intesa San Paolo Group) and DC Advisory Partners.



loel Epstein

**Daniel Mintz** Daniel has more than 25 years of private equity investment and M&A experience in Asia and the United States. Prior to founding Olympus Capital in 1997, he was head of Asia for Morgan Stanley Capital Partners, the former private equity arm of Morgan Stanley.

Federico Carini Federico is an executive director at Mediobanca S.p.A. He has over 20 years of private banking experience with UBS Wealth Management and Banca Regionale Europea.



Giovanni Siccardo Giovanni has 25 years of experience as senior manager in large international companies and is now promoter of a medical devices company.



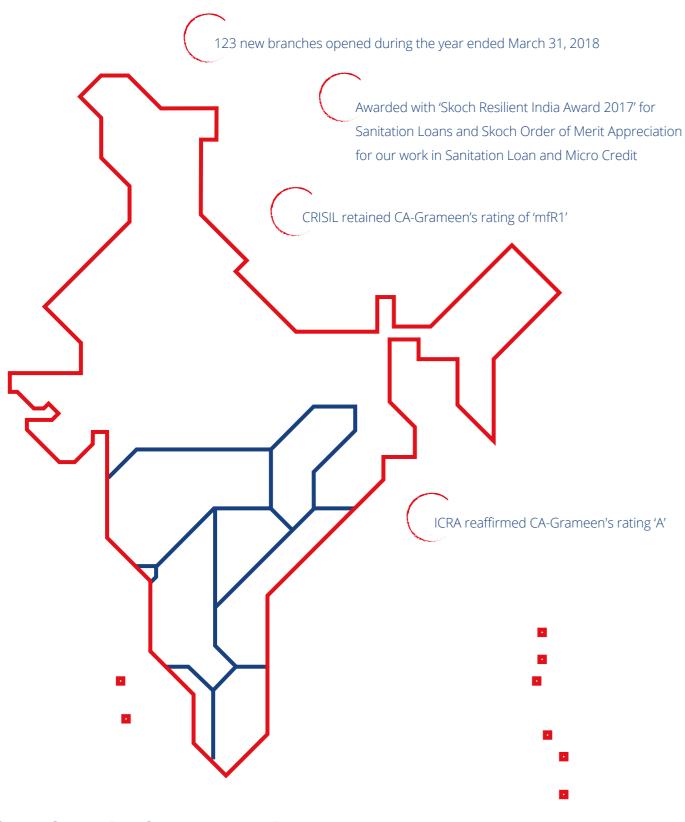
CEO of CA-Grameen Udaya joined CA-Grameen in 2010 as CEO. He has over thirty years of experience in the financial services industry. Prior to joining CA-Grameen, he was Associate Director at Barclays



**Christian Banno** CEO of CA-Indonesia Christian played a key role in setting up CA-Indonesia and is currently the CEO of this entity. He joined CreditAccess Asia in 2008. Prior to joining CAA, he worked for Oracle and Microfinanza Ratings.

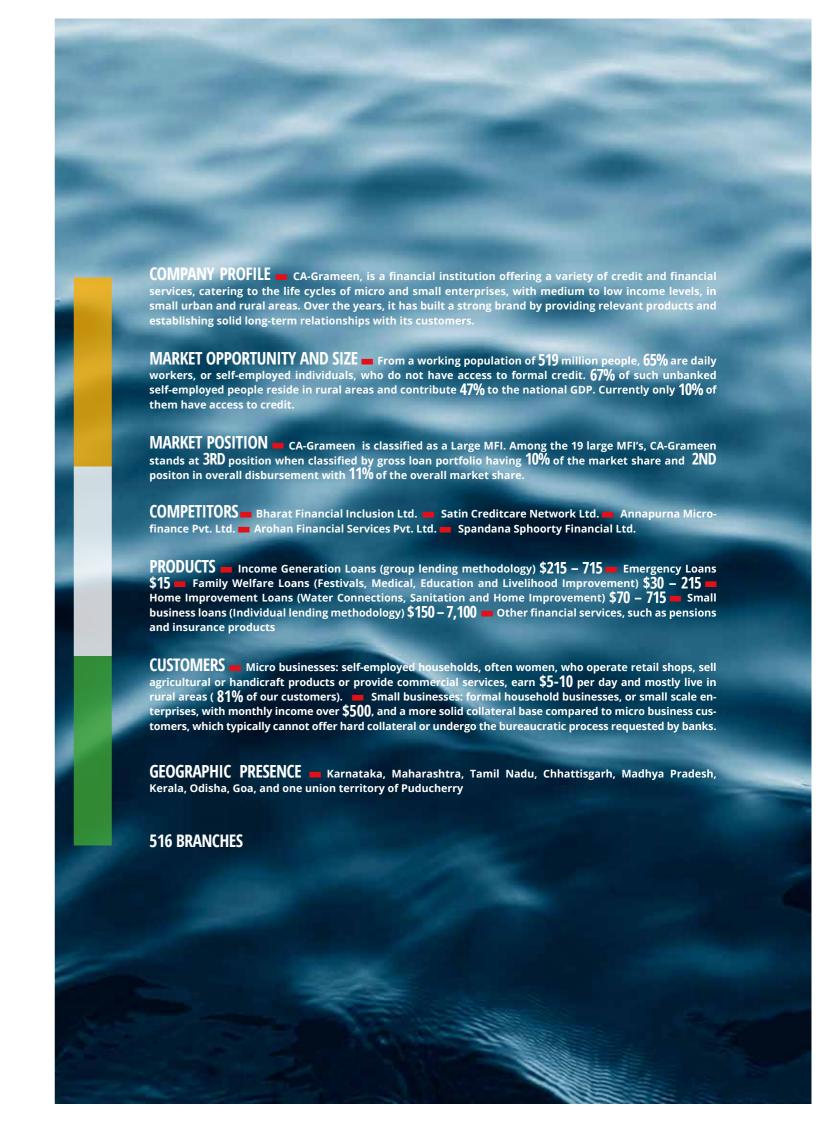


Daniele Rovere Daniele is currently the CEO of CA-Philippines. He has over 10 years of management experience. Prior to joining CA-Philippines, Daniele worked for Rizzani de Eccher, one of the worldleading construction companies.



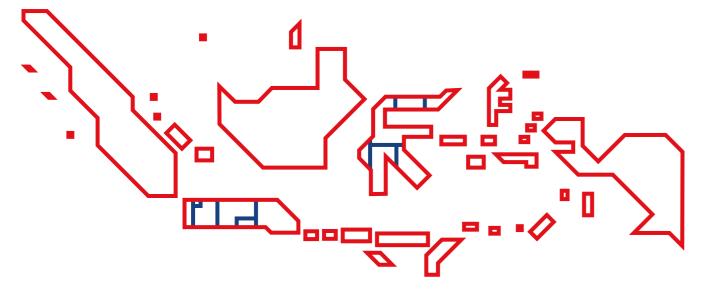
# **OUR OPERATION IN INDIA**

CREDITACCESS GRAMEEN LTD.



Initiated cooperation with Tokopedia (the largest e-commerce company) to lend working capital to more than 1 million merchants

Expanded for the first time outside the island of Java, opening 28 branches in the island of Sulawesi

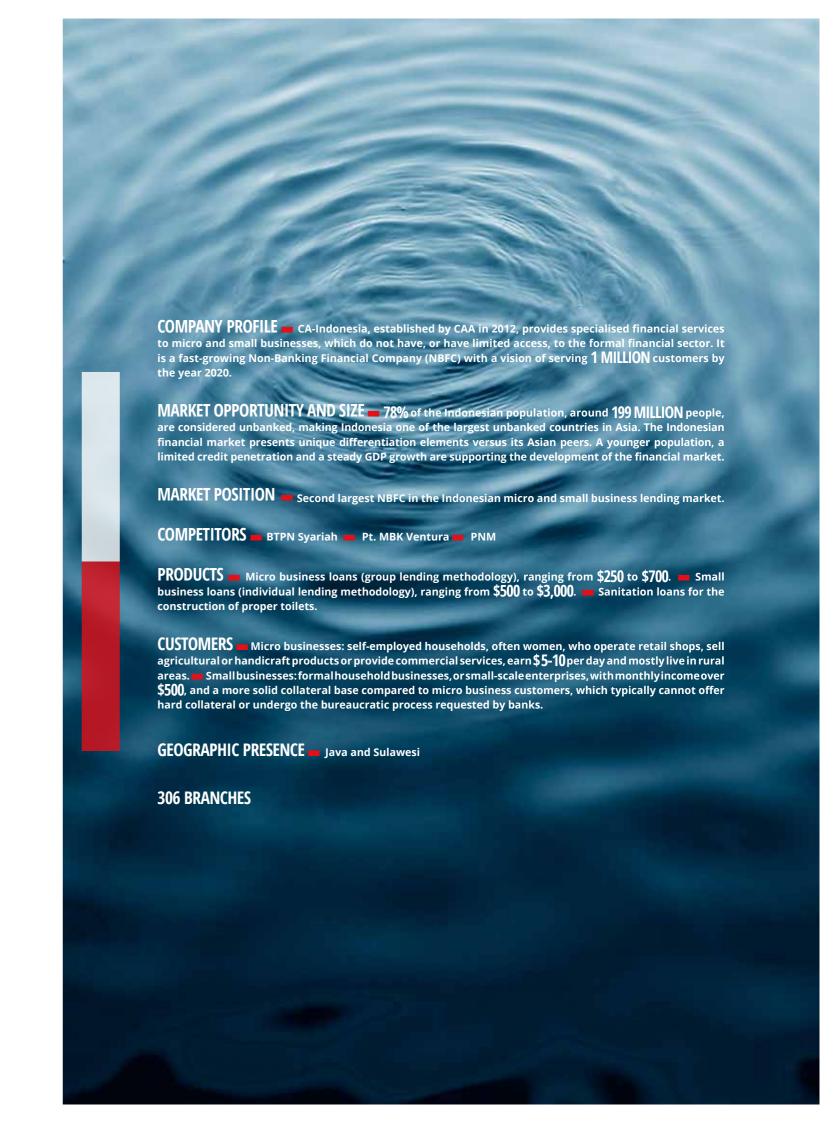


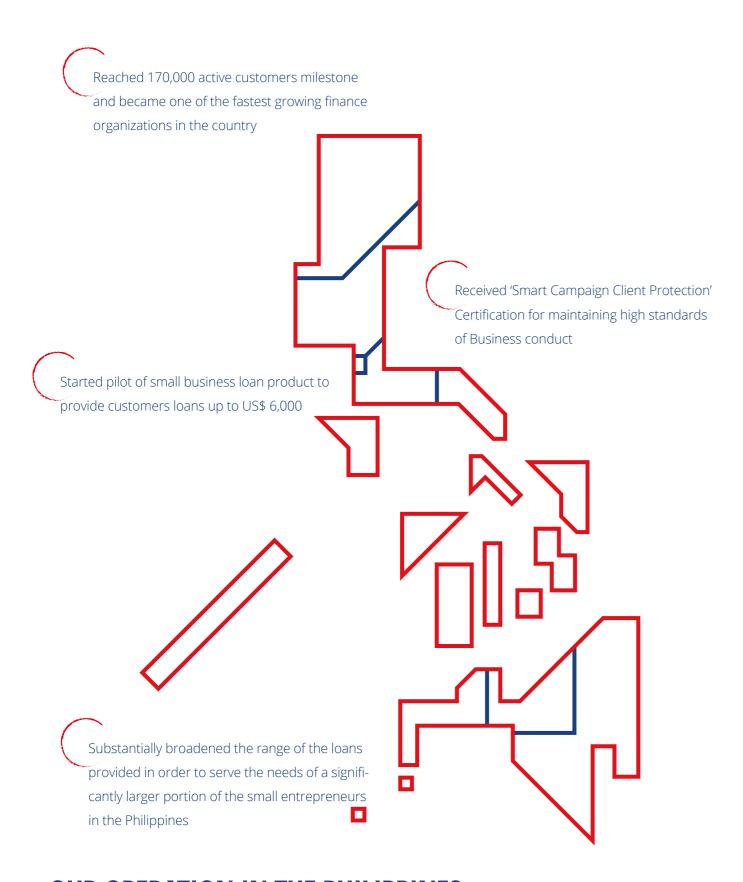
Reached 300,000 clients in February 2018

Disbursed more than 10,000 sanitation loans to help clients build proper toilets

## **OUR OPERATION IN INDONESIA**

PT BINA ARTHA VENTURA (CA-INDONESIA)

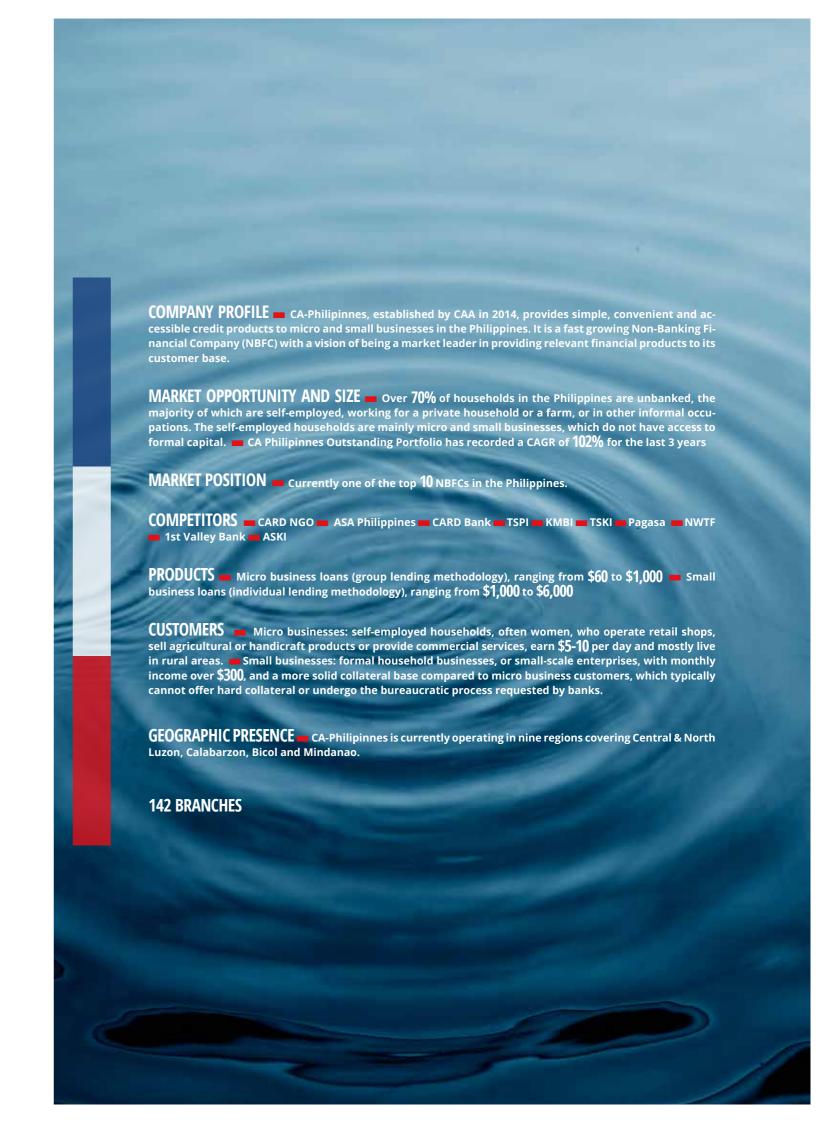




# **OUR OPERATION IN THE PHILIPPINES**

CREDITACCESS PHILIPPINES FINANCING COMPANY LTD.

Achieved a substantial geographic diversification of the portfolio through expansion into Northern Luzon and Mindanao



### **HIGHLIGHTS ON PERFORMANCE**

The financial year 2018 has demonstrated the strengths of the business model of CreditAccess Asia across the different countries.

CreditAccess Grameen India has clearly moved forward from demonetization, the operations went back to normal and all operational and financial indicators have shown remarkable improvements: Cost to income ratio decreased from 41.5% to 38.3%, Operating Expense Ratio from 5.4% to 5.1%, Return on Equity improved from 12.3% to 13% and Return on Asset from 2.3% to 2.9%, while capitalization remained strong at around 29%. The portfolio grew 62% YoY and the company expanded into 36 more districts while the recovery rate improved from the deep of demonetization from 89.3% to 98.3%. The company keeps putting a lot of effort in to recovering the portfolio affected by demonetization, however it follows a stringent provisioning and write off policy which resulted in € 22.7 million of credit cost for the FY18. The new portfolio after the demonetization (i.e. from Feb 2017) has performed in line with the historical trends in terms of quality with PAR30 lower than 1%.

At March 2018 India represents 92% of the group operations measured by Gross Loan Portfolio to customers, Indonesia 5% and Philippines 3%.

Indonesia posted a small profit for the year, while expanding the business across Java and landing on the next big island of the Indonesia, Sulawesi, while our nascent operations in Philippines, which are still in investment phase, kept expanding the distribution infrastructure and are gaining economies of scale.

The Netherlands achieved very important goals too. It successfully managed the sale of the remaining equity stake in Equitas Holding. The investment has been financially rewarding (capital gain of approximately € 47 million or annualised IRR of 27%), but it has also been an unparalleled learning experience to accompany Equitas in its journey from a few months after incorporation, to maturity, diversification from pure microfinance to secured lending, obtaining a banking license and finally the IPO. Furthermore, the Netherlands secured 17.2 million of additional equity investments, and started to attract debt loans on its balance sheets to ensure further financing to the subsidiaries.

#### **QUALITY OF PORTFOLIO**

The quality of portfolio has largely improved from the peak after demonetization in India and is now at a very good level. In fact, the initial severe deterioration of the portfolio due to demonetization in India has gradually and steadily been recovered or written off. The portfolio disbursement post demonetization has witnessed quality performance that is comparable to pre-demonetization levels. The consolidated gross loans to customers overdue at March 2018 was equal to 1.54% of the total portfolio, however, the allowance for impairment provision sufficiently covers the loan portfolio overdue.

We believe the quality of operations of our subsidiaries together with the improving market context will show further ameliorating trends in the quality of portfolio going forward.

### **CONSOLIDATED STATEMENT OF FINANCIAL POSITION** (IN EUROS)

	FY 2018	FY 2017
Cash and Cash Equivalents	34,426,354	71,280,913
Loan portfolio outstanding - net	651,877,500	469,559,492
Other Assets	18,868,063	63,739,469
Net Intangible fixed assets	17,452,408	21,555,890
Tangible fixed assets	3,468,261	3,125,939
Total assets	726,092,586	629,261,703
Borrowing	516,833,847	409,384,130
Other Liabilities	15,456,718	14,016,913
Total liabilities	532,290,565	423,401,043
Shareholder's equity	180,478,997	163,278,997
Equity Reserves	-8,223,601	51,376,836
Accumulated earnings previous periods	-9,648,715	-10,105,796
Net result for the period	29,236,783	574,535
Non-controlling interest	1,958,557	736,088
Total capital and reserves	193,802,021	205,860,660

### **CONSOLIDATED STATEMENT OF PROFIT OR LOSS (IN EUROS)**

	FY 2018	FY 2017
Interest income and fees	138,134,827	114,946,109
Interest expenses and fees	-51,545,576	-53,529,611
Net interest income and fees	86,589,251	61,416,498
	1061000	700.444
Other income	1,864,088	793,111
Total income	88,453,339	62,209,609
Loan loss provision & write-off	-23,705,809	-15,178,393
Operating income after provisions	64,747,530	47,031,216
Total operating expenses	-52,872,346	-41,530,902
Operating result before value adjustments	11,875,184	5,500,314
Value adjustments & gain from Equitas Holding Ltd.	23,618,504	4,170,136
Operating result after value adjustments	35,493,688	9,670,450
Taxation expenses for the period	-6,256,905	-9,095,915
Net Income after taxation	29,236,783	574,535

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